### Sussex Wantage Joint Municipal Consolidation Study Commission **Work Program**

Dead lines:

| DCA Financial Report          | 17 November 2008 |
|-------------------------------|------------------|
| Consultant Preliminary Report | 1 March 2009     |
| Commission Final Report       | 1 May 2009       |

### Areas of Study:

1. Use of **Performance Measurement Study** to analyze municipal service operations of the two municipalities (**RB**) Due 1 November 2008

- Survey forms out 9/5 to Administrators
- Due to be returned 9/19
- Processing up to 10 business days following complete submission and follow clarification questions
- Preliminary Report describing for each entity the services offered, levels of service, unit costs of service and comparative efficiencies to be gained by consolidation for JMCSC -11/1

### Local Consideration Reports:

2. Required as part of RFP:

- Forecast of the likelihood for Mandatory Local Police presence in rural towns Due 1 October 2008 (RB/GCF)
  - Summary of Department of Treasury requirements -9/260
  - 0 Summary of crime statistics and estimated costs of alternative actions -9/26
  - Produce Draft Report 9/26
  - Decisions on current appeals by the Council on Local Mandates expected -11/10
- COAH Impacts on Consolidation (GCF) -Due 1 November 2008 (methodology, procedures and implications involved in adjusting affordable housing obligations under COAH if and when two municipalities consolidate)
  - 0 Interview local experts on current COAH requirements
  - Interview COAH Executive Director and Regional Representative through 0
  - arrangement with Commissioner
  - Project implications
  - Produce report -11/10

## Population Growth Report (GCF/RB) -

• Identify Currently Accepted Growth Trends

3. Required as Statutory Requirement: -

- Applicability of Title 11A Civil Service
  - Set forth procedures to be followed and form or question for ballot
- Impact on School District Organization from Joint District to Single District Affects Governance of the District and therefore Charter of Board of Education
  - NJS 40:43-66.72 provides outline

### Due 15 December 2008

### **Due 15 January 2009**

#### 4. Requested as part of Identification of Concerns and Anxieties:

• Study the Sussex Borough Water and Sewer Utility System(s): (GCF) –

Due 15 November 2008

- Interview Sussex Officials re:
  - Current NJDEP permit authorizations
  - Current financial conditions, challenges and limitations
  - Capital and maintenance requirements of the system
- Role of SCMUA
- o Examine opportunities for expansion
- o Determine impact on consolidation
- Produce report
- DCA Report Financial Issues(JDoyle) November 2008
  - Impact on Tax Levy
  - Financial Feasibility
  - Debt impacts and strategies
  - Role of State subsidy for community experiencing increase in net tax levy
    - What formula will the State Department of Community Affairs use to provide subsidy under NJS 40A:65-28 b., the Local Option Law.
    - For what period of time will this be guaranteed?
    - What will true cost of consolidation be if subsidy is not provided?

#### 5. Preliminary Consolidation Decision:

- Should the Commission have preliminarily decided not to pursue a single consolidated municipality the Commission may recommend lesser levels of cooperation between the two municipalities.
- Should the Commission have preliminarily decided to pursue a single consolidated municipality the Commission with the aid of the consultants would need to produce the following elements of the final report:
- Autonomy, Community Identity and Charter Study issues (Commission Subcommittee)
  <u>Due 15 February 2009</u>
  - Study of types of government
    - Representation of Sussex and other "neighborhoods"
  - Study of forms of government
  - Study of use of neighborhood provisions of Local Option Law
  - Investigation of Special Charter
  - Examination of Appropriate Name

## Consultant Preliminary and Commission Final Reports

6. **Preliminary Report**: Consultant will assemble above reports into a Formal report structure for review, consideration and adjustment by the JMCSC. <u>Due 1 March 2009</u>

#### 7. Draft Final Report

- Agreement to Form of Final Report and Required Contents 2/15
- Drafting various sections -2/15 through 3/15
- Commission Members review of section drafts and JMCSC meeting to assure that report is approved by all members of the JMCSC through consensus – 3/15 through 4/1
- Preparation of Final Report 4/1 through 4/15

## <u>Due 15 April 2009</u>

# <u>Due 17</u>

- 8. If Consolidation is recommended, the Questions must be placed on the Ballot by August 2009
- 9. If Consolidation is recommended, Public Hearings on Final Report and Recommendations
  - May through November 2009
- \*\*\* \*\*\* \*\*\* \*\*\* \*\*\* \*\*\* \*\*\*

# Summary of Above Reports, Actions and Due Dates:

1 October 2008

1. Forecast of the likelihood for Mandatory Local Police

1 November 2008

- 1. Use of **Performance Measurement Study** to analyze municipal service operations
- 2. **COAH Impacts** on Consolidation

15 November 2008

- 1. Sussex Borough Water and Sewer Utility System
- 2. DCA Report Financial Issues

15 December 2008

1. Privatization vs. Regionalization

15 January 2009

- 1. Applicability of Title 11A Civil Service
- 2. Impact on School District Organization

15 February 2009

1. Autonomy, Community Identity and Charter Study issues

1 March 2009

2. Preliminary Report

#### 15 April 2009

1. Draft Final Report

1 May 2009

1. Commission issues Final Report